## Appendix 2 – Analysis of Headline Numbers

Service	2015-16				2016-17 Budget			
	Gross	One off changes	Net Budget	Growth	Savings	Gross	Net	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Environmental Services	56,080	(200)	25,136	548	(601)	56,027	24,535	
Transport - Planning & Policy	1,403	0	670	8	0	1,411	678	
Highways & Traffic Management	9,596	0	7,773	80	(83)	9,593	7,770	
Public Protection & Health Improvement - Regulatory	2,201	0	1,262	20	0	2,221	1,283	
Public Protection & Health Improvement - Active Lifestyles	1,480	(100)	957	189	(50)	1,618	1,095	
Neighbourhoods & Environment - Waste & Fleet Services	20,860	(100)	14,687	153	0	21,013	14,841	
Neighbourhoods & Environment - Parks & Bereavement Services	4,550	0	2,091	35	(100)	4,484	2,026	
Transport & Parking Services - Parking	3,979	0	(6,682)	40	0	4,019	(6,642)	
Transport & Parking Services - Public & Passenger Transport	12,011	0	4,376	24	(368)	11,668	4,032	
Community Regeneration	17,826	0	(1,027)	34	(995)	16,905	(1,948)	
Heritage including Archives	12,999	0	(4,895)		(350)	12,649	(5,245)	
Housing	2,325	0	1,673	19	(118)	2,226	1,574	
Regeneration, Skills & Employment	437	0	252	7	(23)	421	236	
Economy and Culture	1,906	0	1,783	6	(465)	1,355	1,325	
World Heritage	160	0	160	2	0	162	162	
Development	4,940	(72)	2,355	60	(105)	4,895	2,310	
Building Control & Land Charges	1,284	0	355	16	(39)	1,261	332	
Development Management	3,656	(72)	1,999	44	(66)	3,634	1,978	
Development Wanagement	3,030	(72)	1,555		(30)	3,034	1,570	
Place	242	0	242	3	0	245	245	
Place Overheads	242	0	242	3	0	245	245	
Total for Place Cashlimits	79,088	(272)	26,706	646	(1,661)	78,073	25,142	

2016/17 DIRECTORATE PLAN GROWTH ASSUMPTIONS	16/17
	Growth
	£'000
Pay costs - 1% per annum; inclusive of any incremental increases and other staff related inflation	273
Inflation & contracts	142
Fuel and transport costs	23
Business rates inflation	12
Premises related costs	9
Landfill tax	12
Leisure trust costs	175
TOTAL GROWTH	646